

INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF  
SECURITIES

|                          |           |
|--------------------------|-----------|
| OMB APPROVAL             |           |
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Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934  
or Section 30(h) of the Investment Company Act of 1940

|   |  |   |  |
|---|--|---|--|
| 1. Name and Address of Reporting Person*<br><u>Jacqueline Hourigan Rice</u> | 2. Date of Event<br>Requiring Statement<br>(Month/Day/Year)<br><u>02/18/2019</u> | 3. Issuer Name and Ticker or Trading Symbol<br><u>MILLER HERMAN INC [ MLHR ]</u>  |  |
|   |  | 4. Relationship of Reporting Person(s) to Issuer<br>(Check all applicable)<br>Director 10% Owner<br>Officer (give title below) <u>X</u> Other (specify below)<br><u>Sr Vice Pres, General Counsel</u> |  |
|   |  | 5. If Amendment, Date of Original Filed<br>(Month/Day/Year)   |  |
|   |  | 6. Individual or Joint/Group Filing (Check<br>Applicable Line)<br><u>X</u> Form filed by One Reporting Person<br>Form filed by More than One<br>Reporting Person                                      |  |
| (Last) (First) (Middle)<br><u>855 EAST MAIN</u>                             |  |   |  |
| (Street)<br><u>ZEELAND MI 49464</u>   |  |   |  |
| (City) (State) (Zip)  |  |   |  |

| Table I - Non-Derivative Securities Beneficially Owned |  |   |  |
|--|--|---|--|
| 1. Title of Security (Instr. 4)                        | 2. Amount of Securities<br>Beneficially Owned (Instr. 4) | 3. Ownership<br>Form: Direct (D)<br>or Indirect (I)<br>(Instr. 5) | 4. Nature of Indirect Beneficial Ownership<br>(Instr. 5) |

| Table II - Derivative Securities Beneficially Owned<br>(e.g., puts, calls, warrants, options, convertible securities) |  |                    |  |  |   |
|---|--|--------------------|--|--|---|
| 1. Title of Derivative Security (Instr. 4)  | 2. Date Exercisable and<br>Expiration Date<br>(Month/Day/Year) |                    | 3. Title and Amount of Securities<br>Underlying Derivative Security (Instr. 4) |  | 6. Nature of Indirect<br>Beneficial Ownership<br>(Instr. 5) |
|   | Date<br>Exercisable  | Expiration<br>Date | Title  | Amount<br>or<br>Number<br>of<br>Shares |   |

Explanation of Responses:  
No securities are beneficially owned.

By: Angela M. Shamery For: 02/19/2019  
Jacqueline Hourigan Rice  
\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.  
\* If the form is filed by more than one reporting person, see Instruction 5 (b)(v).  
\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).  
Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

## POWER OF ATTORNEY

**KNOW ALL PERSONS BY THESE PRESENTS**, that the undersigned hereby constitutes and appoints Angela M. Shamery and Jessica L. Lombardi, or either of them, the undersigned's true and lawful attorney-in-fact to:

- (1) Execute for and on behalf of the undersigned, in the undersigned's capacity as an officer and/or director of Herman Miller, Inc. (the "Company"), Forms 3, 4 and 5 in accordance with Section 16(a) of the Securities Exchange Act of 1934 and the rules thereunder:
- (2) Do and perform any and all acts for and on behalf of the undersigned which may be necessary to complete and execute any such Form 3, 4 or 5 and timely file such form with the United States Securities and Exchange Commission and any stock exchange or similar authority; and
- (3) Take any other action of any type whatsoever in connection with the foregoing which, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of, or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such terms and conditions as such attorney-in-fact may approve in such attorney-in-fact's discretion.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform any and every act necessary or proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all that such attorney-in-fact shall lawfully do or cause to be done by virtue of this power of attorney and the rights and powers herein granted. The undersigned acknowledges that the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, are not assuming, nor is the Company assuming, any of the undersigned's responsibilities to comply with Section 16 of the Securities Exchange Act of 1934.

This Power of Attorney shall remain in full force and effect until the undersigned is no longer required to file Forms 4 and 5 with respect to the undersigned's holdings of and transactions in securities issued by the Company, unless earlier revoked by the undersigned in a signed writing delivered to the foregoing attorneys-in-fact.

**IN WITNESS WHEREOF**, the undersigned has caused this Power of Attorney to be executed as of January 31, 2019.

/s/ Jacqueline Hourigan Rice

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Jacqueline Hourigan Rice

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## CONFIRMING STATEMENT

This Statement confirms that the undersigned has authorized and designated Angela M. Shamery and Jessica L. Lombardi to execute and file on the undersigned's behalf all Forms 3, 4 and 5 (including any amendments thereto) that the undersigned may be required to file with the United States Securities and Exchange Commission as a result of the undersigned's ownership of or transactions in securities of Herman Miller, Inc. The authority of Angela M. Shamery and Jessica L. Lombardi under this Statement shall continue until the undersigned is no longer required to file Forms 4 and 5 with regard to the undersigned's ownership of or transactions in securities of Herman Miller, Inc., unless earlier revoked in writing. The undersigned acknowledges that Angela M. Shamery and Jessica L. Lombardi are not assuming, nor is Herman Miller, Inc. assuming, any of the undersigned's responsibilities to comply with Section 16 of the Securities Exchange Act of 1934.

Dated: January 31, 2019

/s/ Jacqueline Hourigan Rice

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Jacqueline Hourigan Rice