| SEC Form 4 |  |
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## FORM 4

Check this box if no longer subject to Section 16. Form 4 or Form 5

obligations may continue. See Instruction 1(b).

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549 STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL OMB Number: 3235-0287 Estimated average burden hours per response: 0.5

| Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 |
|--|
| or Section 30(h) of the Investment Company Act of 1940                 |

|   |   |  | or becaun so(ii) of the investment bompany Act of 1540                                  |   |   |  |
|---|---|--|---|---|---|--|
| 1. Name and Address of Reporting Person <sup>*</sup><br>Watson Bruce Benedict |   |  | 2. Issuer Name <b>and</b> Ticker or Trading Symbol<br><u>MILLERKNOLL, INC.</u> [ MLKN ] | (Checl  | ationship of Reporting Pe<br>< all applicable)<br>Director<br>Officer (give title | rson(s) to Issuer<br>10% Owner<br>Other (specify |
| (Last)<br>855 EAST MA<br>P.O. BOX 302   | 5 EAST MAIN AVENUE<br>D. BOX 302<br>Deet)<br>ELAND MI 49464 |  | 3. Date of Earliest Transaction (Month/Day/Year)<br>07/08/2022                          | - X   | below)<br>Herman Miller Bra   | below)   |
| (Street)<br>ZEELAND<br>(City)   |   |  | 4. If Amendment, Date of Original Filed (Month/Day/Year)                                | 6. Individual or Joint/Group Filing (Check Applicable<br>Line)<br>X Form filed by One Reporting Person<br>Form filed by More than One Reporting<br>Person |   |  |

## Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Transaction<br>Date<br>(Month/Day/Year) | 2A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 3.<br>Transaction<br>Code (Instr.<br>8) |   |        |               |         | 5. Amount of<br>Securities<br>Beneficially<br>Owned Following<br>Reported | 6. Ownership<br>Form: Direct<br>(D) or Indirect<br>(I) (Instr. 4) | 7. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |  |  |  |
|---------------------------------|--|---|---|---|--------|---------------|---------|---|---|---|--|--|--|
|                                 |  |   | Code                                    | v | Amount | (A) or<br>(D) | Price   | Transaction(s)<br>(Instr. 3 and 4)  |   | (1130. 4)   |  |  |  |
| Common Stock                    | 07/08/2022                                 |   | М                                       |   | 9,363  | A             | \$18.17 | 38,066  | D   |   |  |  |  |
| Common Stock                    | 07/08/2022                                 |   | М                                       |   | 9,363  | D             | \$28    | 28,703  | D   |   |  |  |  |
| Common Stock                    |  |   |   |   |        |               |         | 1,903.738   | I   | by profit<br>share<br>plan  |  |  |  |

## Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned

(e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of<br>Derivative<br>Security<br>(Instr. 3)       | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 4.<br>Transa<br>Code (<br>8) |   | of<br>Deri<br>Secu<br>Acqu<br>(A) c<br>Disp<br>of (D | osed<br>))<br>tr. 3, 4 | 6. Date Exerc<br>Expiration Da<br>(Month/Day/Y | ate                | 7. Title and<br>Amount of<br>Securities<br>Underlying<br>Derivative Security<br>(Instr. 3 and 4) |  | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction(s)<br>(Instr. 4) | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |  |
|---|---|--|---|------------------------------|---|--|------------------------|--|--------------------|--|--|---|--|--|--|--|
|   |   |  |   | Code                         | v | (A)  | (D)                    | Date<br>Exercisable                            | Expiration<br>Date | Title  | Amount<br>or<br>Number<br>of<br>Shares |   |  |  |  |  |
| Non-<br>Qualified<br>Stock<br>Option<br>(right to<br>buy) | <b>\$</b> 18.17   | 07/08/2022                                 |   | М                            |   |  | 9,363                  | (1)  | 07/17/2022         | Common<br>Stock  | 9,363                                  | \$28  | 0  | D  |  |  |

**Explanation of Responses:** 

1. This grant vests in three equal annual installments beginning on the first anniversary of the grant date.

By: Jacqueline H. Rice For: Bruce B. Watson

07/11/2022

\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 $^{\star}$  If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.