Instruction 1(b).

FORM 4

## **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

| Washington, I | D.C. 20549 |  |
|---------------|------------|--|
|---------------|------------|--|

|                                 | STATEMENT OF CHANGES IN BENEFICIAL | <b>OWNERSHIP</b> |
|---------------------------------|------------------------------------|------------------|
| to Section 16. Form 4 or Form 5 |                                    |                  |
| obligations may continue. See   |                                    |                  |

| OMB APPF                 | ROVAL     |  |  |  |  |  |  |  |
|--------------------------|-----------|--|--|--|--|--|--|--|
| OMB Number:              | 3235-0287 |  |  |  |  |  |  |  |
| Estimated average burden |           |  |  |  |  |  |  |  |
| hours per response:      | 0.5       |  |  |  |  |  |  |  |

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1. Name and Address of Reporting Person* <u>Lyon Megan</u>   |  |         |  | 2. Issuer Name and Ticker or Trading Symbol MILLERKNOLL, INC. [ MLKN ] |  |  |                 |   |                 |   |                    |  |   | ationship of Report<br>k all applicable)<br>Director                         |   | 10% O                              |   | wner                        |         |
|--|--|---------|--|--|--|--|-----------------|---|-----------------|---|--------------------|--|---|--|---|------------------------------------|---|-----------------------------|---------|
| (Last)<br>855 EAS  | (Fi<br>T MAIN A  | ,       | Middle)  |  |  | 3. Date of Earliest Transaction (Month/Day/Year) 05/05/2023  |                 |   |                 |   |                    |  |   | X  | below   | er (give title<br>v)<br>Chief Stra | ategy   | Other (s<br>below)<br>Offcr | specify |
| P.O. BOX 302   |  |         |  | 4. If A  | 4. If Amendment, Date of Original Filed (Month/Day/Year)       |  |                 |   |                 |   |                    |  | 6. Individual or Joint/Group Filing (Check Applicable Line) |  |   |                                    |   |                             |         |
| (Street) ZEELAND MI 49464  |  |         |  |  | Fo   |  |                 |   |                 |   |                    |  |   | n filed by One Reporting Person<br>n filed by More than One Reporting<br>son |   |                                    |   |                             |         |
| (City)   | (St  | ate) (2 | Zip)   |  | Rul  | Rule 10b5-1(c) Transaction Indication  |                 |   |                 |   |                    |  |   |  |   |                                    |   |                             |         |
|  |  |         |  |  |  | Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10. |                 |   |                 |   |                    |  |   |  |   |                                    |   |                             |         |
|  | Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned |         |  |  |  |  |                 |   |                 |   |                    |  |   |  |   |                                    |   |                             |         |
| 1. Title of Security (Instr. 3)  2. Transact Date (Month/Day   |  |         | Execution  |  | ution [  | Oate,  | ate, Transactio |   |                 |   |                    | , 4 and Secu<br>Bene<br>Owne   |   | ially<br>Following   | 6. Ownership<br>Form: Direct<br>(D) or Indirect<br>(I) (Instr. 4) |                                    | 7. Nature<br>of Indirect<br>Beneficial<br>Ownership |                             |         |
|  |  |         |  |  |  |  | Code            | v   | Amount          | (A) (D)   | or Prio            |  |   | nsaction(s)<br>tr. 3 and 4)  |   |                                    | (Instr. 4)  |                             |         |
| Common Stock 05/05/2   |  |         |  | 2023   |  |  | P               |   | 6,410(1)        | A   | \$1                | \$15.6   |   | 5 17,874.9114 <sup>(2)</sup>   |   | D                                  |   |                             |         |
| Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) |  |         |  |  |  |  |                 |   |                 |   |                    |  |   |  |   |                                    |   |                             |         |
| Derivative Conversion Date Execution Date, Security or Exercise (Month/Day/Year) if any  |  |         | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) |  | 6. Date Exercisable and<br>Expiration Date<br>(Month/Day/Year) |  |                 | 7. Title and<br>Amount of<br>Securities<br>Underlying<br>Derivative<br>Security (Instr.<br>3 and 4) |                 | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) |                    | 9. Number<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction<br>(Instr. 4) | y   | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4)     | Beneficial<br>Ownership<br>(Instr. 4)                             |                                    |   |                             |         |
|  |  |         |  |  | Code   | v  | (A)             | (D)   | Date<br>Exercis | sable   | Expiration<br>Date | Title  | Amoun<br>or<br>Numbe<br>of<br>Shares                        | r  |   |                                    |   |                             |         |

## **Explanation of Responses:**

- 1. Shares were purchased in a single lot.
- 2. The directly owned common stock holdings reflected in Table I of this form include shares purchased through the MillerKnoll, Inc. Employee Stock Purchase Plan, which satisfies the exemption requirements of Rule 16b-3.

By: Jacqueline H. Rice For: Megan Lyon

\*\* Signature of Reporting Person Date

05/09/2023

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- \* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.