# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

#### FORM 11-K

\_X\_ Annual Report Pursuant to Section 15(d) of the Securities Exchange Act of 1934 for the fiscal year ended May 29, 1999.

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\_\_\_ Transition Report Pursuant to Section 15(d) of the Securities Exchange Act of 1934

Commission File Number: 0-5813

Full title of the plan and the address of the plan, if different from that of the issuer named below:

Herman Miller, Inc. Profit Sharing and 401(k) Plan

Name of issuer of the securities held pursuant to the plan and address of its principal executive office:

> Herman Miller, Inc. 855 East Main Avenue PO Box 302 Zeeland, Michigan 49464-0302

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Exhibit Index at Page 2

#### FINANCIAL STATEMENTS

The following financial statements are filed as part of this report:

- - Report of Independent Public Accountants
- Statements of Net Assets Available for Plan Benefits as of May 29, 1999, and May 30, 1998
- Statements of Changes in Net Assets Available for Plan Benefits for the years ended May 29, 1999, and May 30, 1998
- Notes to Financial Statements
- Schedule of Assets Held for Investment Purposes as of May 29, 1999
- - Schedule of Reportable Transactions for the year ended May 29, 1999

Note: In accordance with the instructions to this Form 11-K, "plans subject to the Employee Retirement Income Security Act of 1974 ("ERISA") may file plan financial statements and schedules prepared in accordance with the financial reporting requirements of ERISA." As the Plan is subject to the filing requirements of ERISA, the aforementioned financial statements and schedules of the Plan have been prepared in accordance with such requirements.

#### **EXHIBITS**

The following exhibits are filed as part of this report:

- - Consent of Arthur Andersen LLP

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## CONSENT OF INDEPENDENT PUBLIC ACCOUNTANTS

As independent public accountants, we hereby consent to the incorporation of our report dated December 3, 1999, included in this Form 11-K, into the Company's previously filed Form S-8 Registration Statement file No. 2-84202.

/s/ Arthur Andersen LLP

Grand Rapids, Michigan, December 8, 1999

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### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Plan Administrative Committee has duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

December 9, 1999

HERMAN MILLER, INC. PROFIT SHARING AND  $401(\mathrm{K})$  PLAN

By /s/ James E. Christenson James E. Christenson Executive Vice President, Legal Services, and Secretary, on behalf of The Plan Administrative Committee, the Plan's Named Administrator and Fiduciary

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## PROFIT SHARING AND 401(K) PLAN

FINANCIAL STATEMENTS AS OF MAY 29, 1999 AND MAY 30, 1998  $\label{eq:together} \mbox{TOGETHER WITH AUDITORS' REPORT}$ 

To Herman Miller, Inc., Administrator of the Herman Miller, Inc. Profit Sharing and 401(k) Plan:

We have audited the accompanying statements of net assets available for benefits of the HERMAN MILLER, INC. PROFIT SHARING AND 401(K) PLAN (the "Plan") as of May 29, 1999 and May 30, 1998, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements and the schedules referred to below are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements and schedules based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of May 29, 1999 and May 30, 1998, and the changes in its net assets available for benefits for the years then ended in conformity with generally accepted accounting principles.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules of assets held for investment purposes and reportable transactions are presented for the purpose of additional analysis and are not a required part of the basic financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental schedules have been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

As explained in the notes thereto, the Plan has not presented the schedule of loans or fixed income obligations. Disclosure of this information, which is not considered material to the financial statements taken as a whole, is required by the Department of Labor's Rule and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974.

/s/ Arthur Andersen LLP

Grand Rapids, Michigan, December 3, 1999.

## PROFIT SHARING AND 401(K) PLAN

## INDEX TO FINANCIAL STATEMENTS AND SUPPLEMENTAL SCHEDULES

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## PROFIT SHARING AND 401(K) PLAN

## STATEMENT OF NET ASSETS AVAILABLE FOR BENEFITS

AS OF MAY 29, 1999 AND MAY 30, 1998

	1999	1998
ASSETS:		
Investments, at fair value (Note 5):	\$265,991,269	\$255,148,905
Receivables:		
Employer contributions	5,930,385	2,493,380
Employee contributions	299,536	346,618
Investment income	264,851	267,633
Total receivables	6,494,772	3,107,631
Total Toolivabies		
Net assets available		
for benefits	\$272,486,041	\$258,256,536
	=========	=========

The accompanying notes to financial statements are an integral part of this statement.

## PROFIT SHARING AND 401(K) PLAN

## STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS

FOR THE YEARS ENDED MAY 29, 1999 AND MAY 30, 1998

	1999	1998
INVESTMENT INCOME: Dividends Interest Net appreciation (depreciation) in fair	7,301,539 316,370	9,160,312 241,773
value of investments (Note 5)	(46,019,435)	68,973,923
Total investment income (loss)	(38,401,526)	78,376,008
CONTRIBUTIONS: Employee Employer Total contributions	16,590,895 18,459,825 35,050,720	9,168,594 9,600,462  18,769,056
TOTAL CONTINUCTIONS	35,050,720	10,709,050
TRANSFERS FROM OTHER PLANS (Note 2)	30,572,590	-
BENEFIT PAYMENTS	(12,714,978)	(11,051,001)
ADMINISTRATIVE EXPENSES	(277,301)	(452,384)
Net increase in net assets available for benefits	14,229,505	85,641,679
NET ASSETS AVAILABLE FOR BENEFITS: Beginning of year	258,256,536 	172,614,857
End of year	\$272,486,041 =======	\$258,256,536 =======

The accompanying notes to financial statements are an integral part of this statement.

#### PROFIT SHARING AND 401(K) PLAN

#### NOTES TO FINANCIAL STATEMENTS

#### (1) SUMMARY OF SIGNIFICANT ACCOUNTING AND REPORTING POLICIES

The financial statements of the Herman Miller, Inc. Profit Sharing and 401(k) Plan (the "Plan") are presented in accordance with AICPA Statement of Position 99-3 "Accounting for and Reporting of Certain Defined Contribution Benefit Plan Investments and other Disclosure Matters" and prepared using the accrual basis of accounting. Investments are stated at their fair value based upon market quotes, where applicable. Investments for which a quote is not available are stated at fair value as determined by Putnam Fiduciary Trust Company, the Plan's trustee.

Conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts in the Plan's financial statements. Actual results may differ from those estimates.

Under Department of Labor Reporting Regulations, the Plan is required to include a Schedule of Loans or Fixed Income Obligations. The Plan is currently unable to comply with these requirements, due to the unavailability of the required information from the Trustee.

#### (2) PLAN AMENDMENT AND RESTATEMENT

Effective December 1, 1998, the Plan was amended and restated to merge the assets of four separate defined contribution plans that were previously maintained by various non-participating affiliate members of the controlled group into the Plan. The name of the Plan was also changed from the Herman Miller, Inc. Employee Ownership - Profit Sharing Plan to the Herman Miller, Inc. Profit Sharing and 401(k) Plan. Participation requirements and employer contributions of the Plan were also amended. The provisions of the Plan described in Note 3 are those in effect after the amendment and restatement.

#### (3) PLAN DESCRIPTION

The Plan, a defined contribution plan, is subject to the provisions of the Employee Retirement Income Security Act of 1974 ("ERISA"). The following description of the major provisions of the Plan is provided for general information purposes only. Reference should be made to the Plan document for more complete information.

Company: The "Company" means Herman Miller, Inc. and its participating affiliates, also referred to herein as the "Employer". The Company is the Administrator of the Plan.

#### PROFIT SHARING AND 401(K) PLAN

- Participating Affiliates: Any member of the controlled group, the principal operations of which are located in the United States, which has adopted this Plan for the benefit of any or all of its employees.
- Participation Requirements: All employees of participating affiliates are eligible on the first day of the next plan quarter after the employee has completed 30 days of employment and attained age 18.
- Vesting: Participants are fully vested at all times. They have a nonforfeitable right to their contributory account and to the Employer contributions and the earnings thereon.
- Employer Profit Sharing Contribution: The Plan provides for an annual non-elective employer contribution for each participant into the Company stock fund. The contribution for the first three plan quarters of each plan year will not exceed three percent of the compensation of eligible participants for the plan year to date. The contribution for the fourth plan quarter of each plan year will not exceed six percent of the compensation of eligible participants for the plan year reduced by the amount of the contributions for the first three plan quarters of the year. The profit sharing contribution is allocated to the accounts of eligible participants based on the ratio of each participant's compensation for the plan year to the total of all eligible participants compensation for the plan year, limited to \$30,000 or 25% of participant compensation, whichever is less.
- Salary Deferral Contributions: A participant may make salary deferral contributions to the Plan. Such deferral is limited to a maximum amount or percentage of the participant's base compensation as determined by the Plan. The salary deferral contributions are invested, as specified by the participant, in the Company's common stock and/or the funds and accounts offered under the Plan.
- Employer Matching Contributions: The Company will contribute to the trust as matching contributions up to 50% of the participant's salary deferral contribution not to exceed 3% of the participant's compensation.
- Participant Accounts: Individual accounts are maintained for each participant to reflect the participant's contributions, employer contributions, and investment earnings. Investment earnings are allocated daily based on each participant's relative account balance within the respective fund.

#### PROFIT SHARING AND 401(K) PLAN

- Voting Rights: Each participant is entitled to exercise voting rights attributable to Herman Miller, Inc. common shares allocated to his or her account and is notified by the trustee prior to the time that such rights are to be exercised. If a participant fails to provide direction as to voting their shares on any issue, the trustee will vote the shares as directed by the Plan administrator.
- Benefit Payments: For substantially all Plan participants upon retirement, termination, death or disability, a benefit payment shall be made in the form of a single lump sum payment of a participant's entire account balance via distribution of the Company's stock, cash or a combination of both as directed by the participant and defined in the Plan.
- Investment Options: The Plan agreement provides for the following investment options:
  - Monitor Money Market Fund Consists primarily of short-term investments in money market instruments with maturities less than 13 months.
  - Monitor Intermediate Government Income Fund Consists primarily of investments in United States government securities, mortgages, guaranteed insurance contracts and other indebtedness for which the return is fixed or limited.
  - Frank Russell Diversified Bond Fund Consists primarily of investments in bonds, notes, debentures, mortgages, contracts, United States government securities and other indebtedness for which the return is fixed or limited.
  - Frank Russell Diversified Equity Fund Consists primarily of investments in corporate equity securities in which the principal and rate of return are not guaranteed.
  - Frank Russell Special Growth Fund Consists primarily of investments in corporate equity securities of smaller companies with growth potential in which the principal and rate of return are not quaranteed.
  - Frank Russell International Securities Fund Consists primarily of investments in corporate equity securities of multi-national companies in which the principal and rate of return are not guaranteed.

#### PROFIT SHARING AND 401(K) PLAN

- Herman Miller, Inc. Common Stock Fund Invested solely in the common stock of the Company.
- Putnam OTC & Emerging Growth Fund Consists primarily of investments in stocks of small to midsize emerging growth companies traded on the over-the-counter market and on national exchanges.
- Putnam Voyager Fund Consists primarily of investments in a combination of stocks of small companies expected to grow over time as well as stocks of larger, more established corporations.
- Putnam International Growth Fund Consists primarily of investments in a diversified portfolio of stocks of companies located mainly outside the United States.
- Putnam Investors Fund Consists primarily of investments in blue-chip stocks those of large, well-established companies selected from a broad range of industries. The fund targets companies that are enjoying rising sales and profits and that have dominant positions within their industries.
- Putnam S&P 500 Index Fund Consists solely of investments that closely approximate the return of the S&P 500 Index, which is an indicator of U.S. stock market performance.
- Fidelity Equity-Income Fund Consists primarily of investments which generate moderate income while considering the potential for capital appreciation. The fund seeks to provide a yield that exceeds the yield of the securities in the Standard and Poor's 500 Index (S&P 500).
- Vanguard Wellington Fund Consists of investments which are designed to pursue three investment objectives: (a) conservation of capital, (b) reasonable current income, and (c) profits without undue risk. The fund uses a balanced investment approach, allocating 60% to 70% of net assets to equities and 30% to 40% to fixed-income securities.
- PIMCO Total Return Fund Consists of investments that seek maximum current income and price appreciation consistent with preservation of capital and prudent investment management. The fund targets intermediate-maturity, fixed-income securities from all major sectors of the bond market.

#### PROFIT SHARING AND 401(K) PLAN

- Putnam Stable Value Fund Consists of investments which seek stability of principal by investing mainly in investment contracts or similar investments issued by insurance companies, banks, and similar financial institutions. To provide liquidity, a portion of the fund's assets is invested in high-quality money market instruments.
- Putnam Asset Allocation: Growth Portfolio Consists of investments which seek capital appreciation. The fund is designed for relatively aggressive investors who are willing to accept greater risk in exchange for a higher growth potential. Diversification is among different types of stocks, with some investments in bonds and money market instruments.
- Putnam Asset Allocation: Balanced Portfolio Consists of investments which seek total return. The fund is designed for investors who want an investment with moderate risk and the potential for moderate growth. The balance between the relative stability of bonds and the fluctuation of stocks is designed to reduce overall risk.
- Putnam Asset Allocation: Conservative Portfolio Consists of investments which seek total return consistent with capital preservation. The fund is designed for investors who are willing to accept a reduced potential for growth in exchange for less risk, substantial investments in investment-grade bonds are designed to reduce risk overall, while a portion remains in stocks to help investments stay ahead of inflation.
- Pooled Loan Account Upon approval, a participant may receive a loan from their salary deferral account. The loan amount shall not exceed the lesser of (1) 50% of the sum of all of the participant's account balances as of the end of the plan year preceding the date on which the loan is approved or \$50,000, whichever amount is smaller; or (2) 100% of the participant's salary deferral account balance as of the end of the plan year preceding the date on which the loan is approved. The period of the loan will not exceed five years unless the proceeds are used to acquire the participant's principal dwelling unit. The loans shall bear interest at a rate representative of rates charged by commercial lending institutions for comparable loans. All loans must be repaid in monthly installments of principal and interest through payroll deduction arrangements with the Company.

#### PROFIT SHARING AND 401(K) PLAN

## NOTES TO FINANCIAL STATEMENTS (Continued)

Termination: The Plan may be discontinued at any time by the Company, but only upon the condition that such action shall render it impossible for any part of the trust to be used for purposes other than the exclusive benefit of participants. Upon complete or partial termination of the Plan, including complete discontinuance of contributions, the trust will continue to be administered as provided in the trust agreement. The Company currently has no intention to terminate the Plan.

#### (4) TRUST AGREEMENT

Under a trust agreement dated December 1, 1998 with the Plan Administrator, Putnam Fiduciary Trust Company (the "Trustee") was appointed Trustee of the Plan. Prior to December 1, 1998, Huntington National Bank was the Plan's trustee. In accordance with the responsibilities of the Trustee, as designated in the Trust Agreement, the Trustee administers and invests the Plan's assets and the income therefrom for the benefit of the Plan's participants. All expenses, other than the trustee fees paid by the Plan, are paid by the Company.

#### (5) INVESTMENTS

The fair value of individual investments that represent 5% or more of the Plan's total net assets is as follows as of the years ended:

	May 29, 1999	May 30, 1998
Common Stock -		
Herman Miller, Inc., 7,288,993	\$147,146,518*	\$189,778,638*
and 6,854,308 shares, respectively		
Mutual Funds -		
Putnam Investors Fund	16,920,316	-
Putnam Voyager Fund	55,368,286	-
Putnam Stable Value Fund	13,273,704	-
Frank Russell Diversified		
Equity Fund	-	34,961,977

<sup>\*</sup>Nonparticipant-directed

#### PROFIT SHARING AND 401(K) PLAN

## NOTES TO FINANCIAL STATEMENTS (Continued)

During 1999 and 1998, the Plan's investments (including investments purchased and sold, as well as those held during the year) appreciated/(depreciated) in value by \$(46,019,435) and \$68,973,923, respectively, as follows for the years ended:

	May 29, 1999	May 30, 1998
Common Stock Mutual Funds	\$(51,302,600) 5,283,165	\$65,337,854 3,636,069
	\$(46,019,435)	\$68,973,923
	=========	========

#### (6) NONPARTICIPANT - DIRECTED INVESTMENTS

Information about the net assets and the significant components of the changes in net assets relating to the nonparticipant-directed investments is as follows:

	May 29, 1999	May 30, 1998
Net Assets: Common stock	\$153,238,727	\$192,333,348
		Year Ended May 29, 1999
Changes in Net Asset	s:	
Contributions		\$ 18,018,873
Dividends		1,537,675
Net depreciation		(51,302,600)
Benefits payments		(7,848,146)
Transfers from par	ticipant-directed	
Investments		698,748
Administrative exp	enses	(199,171)
		\$(39,094,621)

## (7) RELATED PARTY TRANSACTIONS

Certain plan investments are shares of mutual funds managed by Putnam Investment Management, Inc. an affiliate of Putnam Fiduciary Trust Company, the Trustee. Therefore, these transactions qualify as party-in-interest. Fees paid by the Plan for trustee services were \$277,301 for the year ended May 29, 1999.

#### PROFIT SHARING AND 401(K) PLAN

## NOTES TO FINANCIAL STATEMENTS (Continued)

### (8) RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500

The following is a reconciliation of net assets available for benefits per the financial statements to the Form 5500:

	May 29, 1999	May 30, 1998
Net assets available for benefits per the financial statements Amounts allocated to withdrawing	\$272,486,041	\$258,256,536
participants	(300,784)	(569,211)
Net assets available for benefits per the Form 5500	\$272,185,257 ======	\$257,687,325 =======

The following is a reconciliation of benefits paid to participants per the financial statements to the Form 5500:

	May 29, 1999
Benefits paid to participants per the	
financial statements Add: Amounts allocated to withdrawing	\$12,714,978
participants at May 29, 1999	300,784
Less: Amounts allocated to withdrawing	(=========
Participants at May 30, 1998	(569,211)
Benefits paid to participants per the Form 5500	\$12,446,551 =======

Amounts allocated to withdrawing participants are recorded on the Form 5500 for benefit claims that have been processed and approved for payment prior to May 29, but not yet paid as of that date.

### (9) TAX STATUS

The Internal Revenue Service has determined and informed the Company by a letter dated October 2, 1996, that the Plan is qualified and the trust established under the Plan is tax-exempt under the appropriate sections of the Internal Revenue Code ("IRC"). The Plan has been amended since receiving the determination letter. However, the Plan administrator and the Plan's tax counsel believe that the Plan is designed and is currently being operated in compliance with the applicable provisions o the IRC.

## PROFIT SHARING AND 401(K) PLAN

## EIN: 38-0837640 PLAN NUMBER: 002

## ITEM 27a - SCHEDULE OF ASSETS HELD FOR INVESTMENT PURPOSES

AS OF MAY 29, 1999

lentity of Issuer	Description of Investment	Cost	Fair Value	
Common Stock				
Herman Miller, Inc.*	Herman Miller, Inc. Common Stock Fund	<b>\$70,000,540</b>	M147 140 F10	
Mutual Funds	(7,288,993 Shares)	\$79,220,543 	\$147,146,518 	
Putnam Fiduciary Trust	Asset Allocation			
Company*	Fund Conservative			
	(22,047 Units)	232,349	231,940	
	Asset Allocation			
	Fund Balanced			
	(41,404 Units)	502,337	503,88	
	Asset Allocation			
	Fund Growth			
	(57,943 Units)	805,097	812,364	
	OTC and Emerging			
	Growth Fund			
	(42,818 Units)	773,210	777,57	
	Investors Fund			
	(1,128,020 Units)	16,211,171	16,920,310	
	International Growth Fund			
	(228,665 units)	4,343,219	4,644,094	
	Stable Value Fund			
	(13,280,175 units)	13,273,694	13, 273, 70	
	Voyager Fund			
	(2,380,157 units)	51,205,724	55,368,286	
	S&P 500 Index Fund			
	(151,429 units)	4,505,596	4,655,548	
	-11-			

## PROFIT SHARING AND 401(K) PLAN

EIN: 38-0837640 PLAN NUMBER: 002

## ITEM 27a - SCHEDULE OF ASSETS HELD FOR INVESTMENT PURPOSES

AS OF MAY 29, 1999 (Continued)

Identity of Issuer	Description of Investment	Cost	Fair Value
Vanguard	Wellington Fund (102,545 units)	3,139,541	3,118,499
PIMCO	Total Return Fund (802,240 units)	8,700,766	8,172,314
Fidelity	Equity Income Fund (81,602 units)	4,558,548	4,816,590
Total Mutual Funds		108,251,252	113,295,117
Various plan participants*			
	Participant Loans (interest rates ranging from 6.350% to 9.125%)	5,549,634	5,549,634
Total Assets Held for	r Investment Purposes	\$193,021,429	\$265,991,269
*Represents parties-in-inter	est	=========	========

## PROFIT SHARING AND 401(K) PLAN

EIN: 38-0837640 PLAN NUMBER: 002

## ITEM 27d - SCHEDULE OF REPORTABLE TRANSACTIONS

FOR THE YEAR ENDED MAY 29, 1999

	Purcha	Purchases Sales		es		
Identity of Issuer and Description of Investment	Number of Transactions	Purchase Price	Number of Transactions	Proceeds	Cost of Asset	Net Gain
A series of transactions in excess of 5% of the plan assets at The beginning of the plan year:						
The Huntington National Bank* - Monitor Money Market Fund Frank Russell-	326	\$12,153,690	253	\$15,161,847	\$15,161,847	\$ -
Diversified Equity Fund	197	4,322,389	159	40,176,311	39,284,366	891,945
Putnam Fiduciary Trust Company*-						
Putnam Voyager Fund	151	10,558,941	187	8,115,138	7,633,546	481,592
Putnam Investors Fund	148	17,697,447	146	1,610,585	1,486,277	124,308
Putnam Stable Value Fund	190	16,775,088	170	3,494,913	3,494,913	-
Herman Miller, Inc.* -						
Common Stock Fund	179	21,561,849	248	13,902,113	12,714,408	1,187,705

 $<sup>{\</sup>rm *Represents\ parties-in-interest}$